



ALBINATI
AERONAUTICS



LUC8

25 YEARS OF
EXCELLENCE

LUC8 · Annual Magazine · 2026 Edition





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ALBINATI AERONAUTICS

Albinati Aeronautics is a business aviation company founded in 2001 and based in Geneva, Switzerland with additional offices in St. Julian's, Malta and Turin Caselle, Italy. Its core activities are management, sales and acquisitions and chartering of business jets on a worldwide scale.

JETRON SWITZERLAND

Jetron Switzerland is a private aircraft brokerage and asset advisory house specializing in the purchase and resale of pre-owned private aircraft worldwide. Its main activities include advising aircraft owners, lenders, and institutions on asset valuation and coordinating global sales efforts. Jetron has successfully represented various aircraft on behalf of clients across the globe.



Geneva | Malta | Turin

EDITORIAL

LUC8 was conceived as a reflection of Albinati Aeronautics, an expression of the environment in which we operate and the standards that shape our work.

Each edition gathers the voices, partnerships, and perspectives that define our ecosystem.

This special issue marks twenty-five years of Albinati Aeronautics. A quarter of a century leaves more than milestones: it leaves a

structure, a method, and a shared culture. The pages that follow explore this continuity while examining the broader landscape of business aviation and the forces shaping its evolution.

LUC8 reflects Albinati with clarity and coherence, faithful to the discipline and vision that continue to guide its trajectory.



Visit Albinati Aeronautics at www.albinati.aero or at [@albinati.aeronautics](https://www.instagram.com/albinati.aeronautics) on Instagram

2001 **25** 2026
YEARS OF
EXCELLENCE

The Early Years of Albinati Aeronautics

Albinati Aeronautics was founded in 2001, at a time when business aviation offered opportunities but required discipline from those who chose to enter it. From the beginning, the company was built on a pragmatic approach shaped by operational constraints: operating with discipline, progressing step by step, and building structure on quality rather than quantity.

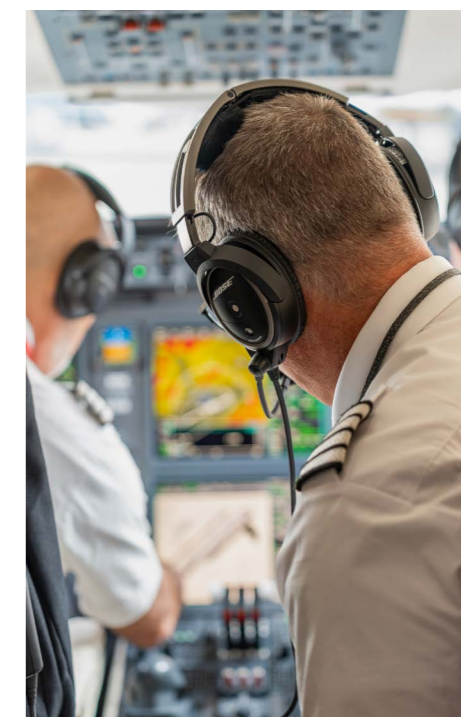
Before creating the company, Stefano Albinati had built his experience as a professional pilot in business aviation. He later took responsibility for aeronautical projects at Breitling, including the Orbiter 3 round-the-world mission. This background shaped the foundations of the company, combining operational understanding with a strong sense of responsibility.

The early years of Albinati were deliberately measured. Progress did not come through rapid expansion, but through a series of considered decisions. Opportunities presented themselves, and some were seized at the right moment, with an element of chance common in entrepreneurial beginnings. In a sector where operational reliability had to be proven before scale could be considered, growth was never promised. One of the first priorities was therefore to surround the organisation with the right expertise.

From the outset, key operational capabilities were developed in-house, including Continuing Airworthiness Management Organisation (CAMO), ground operations and flight operations. This focus on competence and coordination established the basis for reliable operations.

In 2005, the decision to create a Swiss AOC marked a major structural step. For a growing organisation, this choice significantly increased responsibility, requiring formalised procedures, regulatory compliance and permanent operational readiness. At the time, the move was widely questioned given the limited size of the fleet. Nevertheless, it was pursued with specialist expertise and careful preparation, ultimately establishing a solid and durable operating framework.

By that time, Albinati was managing three aircraft. More importantly, the values that would later define the company were already visible: rigour in execution, reliability in operations, and precision in decision-making. These early decisions established the operational foundations that remain in place today.



From 2001 to 2026, 25 Years of Consistency

Many companies grow quickly, but only a few stand the test of time. In business aviation, endurance is what remains when conditions tighten, regulations evolve, and client expectations rise. Over twenty-five years of international operations, Albinati Aeronautics has been shaped by a simple question: what still holds when the environment changes?

In 2012, the creation of an in-house 24/7 Operations Department strengthened Albinati's operational reliability and ensured full independence from external service providers. This discipline relies on anticipation and verification, and each flight is prepared with attention to detail and reviewed through successive internal checks.

*"Consistency is not a style.
It is a discipline."*

Stefano Albinati
Founder and CEO of Albinati Aeronautics

This is the story of an organisation that progressively structured its operations as regulatory and operational complexity increased. In its early years, there was no predefined expansion plan. Aircraft were added one by one, in response to operational needs. Growth was not an objective in itself. Structure emerged as those requirements became clearer.

From the outside, continuity is rarely visible in daily operations. Internally, it is maintained through routines, checks and decisions repeated across operations.

Over time, the industry experienced cycles of acceleration and contraction. In 2008, and again during the COVID pandemic, business aviation faced periods of significant pressure. For Albinati, these periods did not change direction. They tested choices made earlier.

Another structural decision reflected the same disciplined approach. Following a careful assessment of several European expansion options, the adoption of a Maltese AOC emerged as the most coherent choice.

In 2013, Malta offered a regulatory environment well aligned with the fleet's development under the 9H registration. The decision responded to the operational context of that time. While its long-term significance was not immediately evident, Malta has since become a leading AOC jurisdiction in business aviation, with close to 1,000 aircraft now registered under its flag.

When growth is not pursued at any cost, expansion remains measured. Within this framework, clients choose to work with Albinati because they share its values and principles.

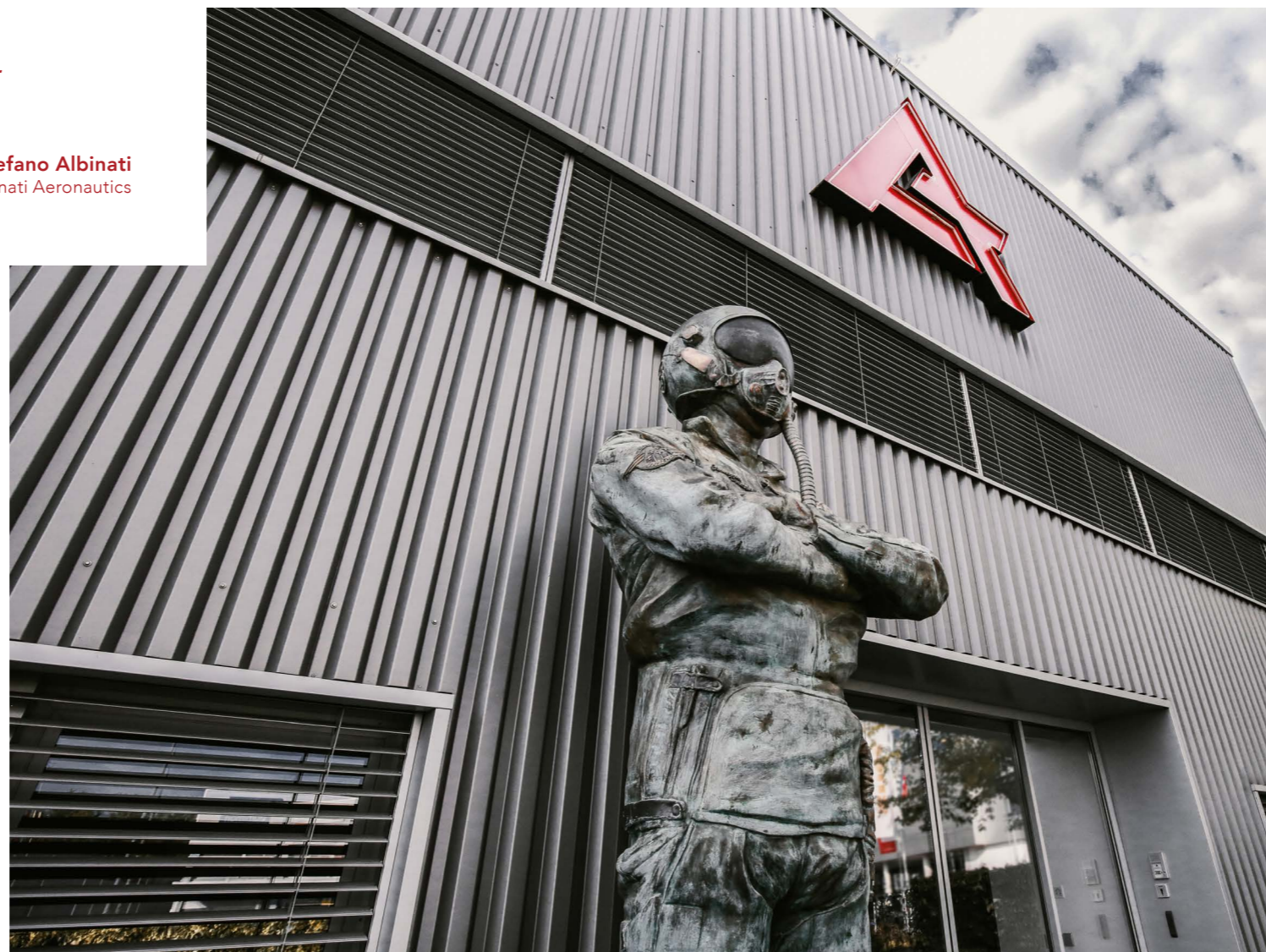
The company operates with a family office approach, built on long-standing relationships, trust, and alignment over time. This proximity enables consistent decision-making and helps maintain operating standards, particularly during periods of increased market pressure.

As the organisation grew, this operating logic remained unchanged. By 2018, Albinati employed more than 130 people, without altering its operating discipline. During the same period, the company adapted to evolving economic and regulatory conditions within the industry, while maintaining its core standards.

In 2023, this capacity to adapt took a new form with the creation of Jetron Switzerland, a dedicated structure through which Albinati applied its rigour and expertise to aircraft sales and acquisitions. This step formed part of Albinati's progressive structuring, embedding its operational discipline within a specialised entity. It reinforced the solidity and overall credibility of the group, while remaining fully aligned with its operating principles.

In 2024, Albinati became the first operator worldwide to operate and charter the Falcon 6X. This milestone reflected the consistency of an operating model designed to endure as scale and complexity increased.

This first deployment of the Falcon 6X reflected the company's ability to integrate a new-generation aircraft within a diversified fleet, a process requiring technical preparation, structured coordination and the operational credibility expected at this level.



A Quiet Sense of Elegance



Luxury can be expressive, but in business aviation, elegance is often found in details. Clients do not choose business aviation to show off. They choose it primarily to protect time, by reducing uncertainty, improving efficiency, limiting constraints, and ensuring that each operation is executed reliably.

Clarity and efficiency guide both operations and day-to-day coordination with clients and service partners. When expectations are high, decisions are assessed through their operational consistency and reliability, rather than immediate or superficial outcomes. This attention to detail can be as simple as proposing a more suitable airport when it allows clients to save significant travel time, even without an explicit request.

This way of operating requires constant discipline, with priorities set for long-term performance, even when choices favour the quality and consistency of execution over

explicit promotion, allowing reputation to be built through experience and word of mouth rather than assertion.

Such choices involve accepting limited exposure, declining opportunities, and postponing forms of growth the organisation is not yet structured to absorb, in order to preserve operational consistency over time. This discretion reflects a deliberate choice to protect clients and their interests over time. Communication, when required, remains sober and relevant, in line with Albinati's operating culture and long-standing principles.

"We never aimed for visibility. We aimed for correctness and quality."

Stefano Albinati
Founder and CEO of Albinati Aeronautics



The Albinati Culture

In a sector defined by high levels of access, the most important asset is not an aircraft. It is expertise applied long before a flight is confirmed, when requests are assessed and decisions are taken.

Every request received by Albinati is treated as a situation to be optimized, not simply a task to be executed. Whether the operation concerns charter or aircraft management, the starting point is always the same: understand the client's objective, identify constraints and consider the broader context of the flight.

This operating model relies on a high degree of operational independence. Albinati is not bound by manufacturers, handling agents, or maintenance centres when formulating its recommendations. This independence preserves flexibility and allows each solution to be adapted to the client's expectations rather than external constraints.

In practice, this often means anticipating what could affect an operation before it

becomes visible. Decisions are often taken early in flight preparation, sometimes as simple as allocating additional time slots or margins when conditions require it. These decisions are made quietly, yet they play a direct role in maintaining operational and client confidence.

Responsibility is shared internally; decisions are taken with long-term implications in mind, and trust is built through consistency rather than demonstration, within an operating framework designed to preserve autonomy and control over operations. The same standards apply to teams, partners and clients across the organisation.

What defines the Albinati culture is a method applied daily: rigour in analysis, quality in execution, flexibility when circumstances require it, and professionalism in every interaction. Accuracy matters more than visibility, particularly in an environment where decisions have direct operational and regulatory consequences.

A Collective Achievement

At Albinati, culture is defined by a mindset. Responsibility is shared across the organisation, preparation is collective, and standards are upheld quietly, day after day.

From one aircraft in 2001 to an international fleet today, the path has been gradual. Each step brought new responsibilities. Each milestone required structure, patience and commitment. What has grown over twenty-five years is not only a company, but also a method and a way of working.

As the organisation expanded, passion remained anchored in the same operational discipline, becoming part of a collective way of operating. This continuity earned the trust of clients, the respect of industry partners, and the dedication of our teams.

We remain grateful to those who have placed their confidence in us, and to the collaborators who have carried this vision forward.

After twenty-five years, the ambition is unchanged: to continue building with the same discipline and the same passion that first took flight in 2001.

*With all my gratitude
for all continued support.
Stepano Albinati*



The 2025 Business Aviation Landscape

In 2025, global business aviation confirmed the durability of recent growth. Record activity levels reflected sustained demand, while regional divergences, regulatory pressure and industrial constraints continued to reshape the market's equilibrium and long-term trajectory.

2025 Global Market Climate: Record Activity and Market Stabilization

In 2025, global business aviation reached a historic record, with 3,878,336 departures worldwide, according to WingX, up 4.6 percent from 2024 and above the previous 2022 peak. The record was set on an already elevated base, confirming structurally high activity rather than a cyclical surge.

While overall volumes remain high, regional trajectories continue to diverge, with North America broadly stable and Europe more constrained, consistent with contrasts already observed in 2024. These patterns were already apparent in early months of the year.

Q1 2025: Early Signals and Persistent Fragilities

At the start of the year, growth remained uneven. In North America, the world's primary business aviation market, activity increased only marginally, about 0.2 to 1 percent year on year, reflecting a mature market already operating at high volumes.

In Europe, activity closed the year around 1 percent higher than in 2024, based on final WingX data, slightly above Argus International's initial +0.3 percent forecast. Growth remained limited, though slightly ahead of earlier expectations.

Spring–Summer 2025: Seasonal Intensity and Hub Dynamics

During July and August, European traffic reflected both leisure destinations and sustained activity around established business hubs. Mediterranean and island routes remained in demand, while established business aviation hubs such as Paris Le Bourget, Geneva, Zurich, Amsterdam and London structured corporate flows.

This seasonal intensity was particularly evident at tourism-oriented hubs such as Olbia, Cannes, Nice, La Môle (Saint-Tropez), Ibiza, Palma de Mallorca and several Greek islands.

Operational flexibility also played a role during the peak season. The opening of Salerno Costa d'Amalfi Airport added capacity in southern Italy during the summer schedule.

Activity accelerated through spring and summer, culminating in a marked seasonal peak. September was the most active month of the year, with global business jet movements up 9 percent year on year, reflecting sustained private travel and the return of corporate schedules in line with the broader economic restart observed across Europe.



Key data from Albinati Aeronautics in 2025



296 AIRPORTS
visited



LONGEST FLIGHT:
Turin - Tokyo, 13h02m



MOST POPULAR CHARTER AIRCRAFT
Dassault Falcon 6X



TOP DESTINATIONS:
Paris (LFPB), Teterboro (KTEB), Nice (LFMN)



4 NEW AIRCRAFT
delivered



66 COUNTRIES
visited

Autumn 2025: OEM Momentum and a Constrained European Environment

From autumn onwards, manufacturer reporting added perspective on evolving market conditions, notably through order backlogs and activity within the new aircraft segment. Embraer delivered 155 jets in 2025, at the upper end of its guidance range. Gulfstream delivered 113 aircraft in the first nine months and revised its full-year outlook to between 153 and 157 units. Bombardier reported a USD 16.6 billion backlog in its third-quarter results.

Dassault Aviation delivered 37 Falcon aircraft in 2025, slightly below its guidance, in a context shaped by industrial constraints rather than demand weakness.

Pilatus marked a milestone in 2025 with the first delivery of the PC-12 PRO to a US customer (newsroom release, November 4, 2025). Known for its versatility and operational flexibility, the manufacturer continues to develop its presence across Europe and the United States.

China's Comac entered the large-cabin business aviation segment with the presentation of its CBJ aircraft at the Dubai Airshow. The entry of a new manufacturer in this segment remains rare in an industry

characterised by high structural barriers, reflecting a gradual broadening of the competitive landscape.

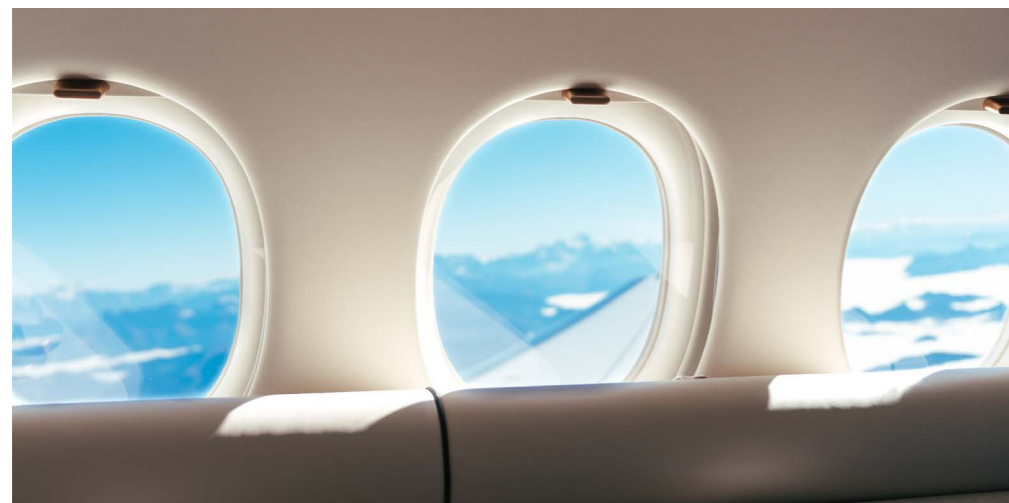
Regulatory and Fiscal Context: Europe Under Pressure

Europe entered 2025 under increasing regulatory and fiscal pressure. The ReFuelEU Aviation regulation, adopted by the European Union, mandates a 2 percent blend of sustainable aviation fuel (SAF) from 2025, bringing new cost and supply considerations, according to EU legislation and EASA reporting.

At national level, discussions around aviation taxation, including in France, continued in 2025, contributing to a more complex operating environment. The primary application applies to commercial passenger services, while private owners operating non-commercial flights are not targeted in the same way.

Conclusion

If 2025 confirmed the structural strength of global demand, 2026 will highlight the sector's ability to adapt to evolving regulatory frameworks, industrial constraints and an increasingly dynamic competitive landscape.



Key data from the aviation industry in 2025

3.9
million

Worldwide departures in 2025

+4.6%
vs 2024

Industry growth

+9%
vs September 2024

Global movements in September 2025

+0.2-1%
vs 2024

North America departures

+1%
vs 2024

Europe departures

854
Private jets

Total aircraft deliveries in 2025

Los Angeles

Van Nuys airport (KVNY), USA

Busiest business jet airport worldwide

Paris

Le Bourget airport (LFPB), FRANCE

Busiest business jet airport in Europe

SERVICES

Your Aircraft, Our Expertise

When selecting an aircraft management partner, owners seek more than operational support, they expect structured oversight, financial transparency and uncompromising safety standards. Our management framework protects performance, preserves asset value and ensures disciplined long-term governance. Independent from manufacturers and maintenance providers, Albinati acts solely in your interest, providing objective guidance throughout every stage of your aircraft's lifecycle.



Safety & Compliance First

A rigorously certified and continuously monitored safety framework ensures full regulatory compliance, protecting passengers and operational integrity at every stage.

- IS-BAO Stage 2 Certified
- ARGUS Platinum Rated
- NBAA Member
- Fully EASA Compliant
- The Air Charter Association Member
- Dedicated Safety Teams
- Continuous Audit Oversight
- Osprey Security Risk Monitoring
- FOCA Regulated
- TM-CAD Regulated



Technical Excellence & Airworthiness Control

Under our EASA-certified Continuing Airworthiness Management Organisation (CAMO), disciplined airworthiness oversight and precise maintenance planning protect reliability, preserve asset value and ensure continuous operational readiness.

- Continuing Airworthiness Management Organization
- Maintenance Planning & Execution
- Engineering & Airworthiness Oversight
- Technical Records Management
- Reliability Monitoring
- Optimised Maintenance Schedules
- Rapid AOG Response Worldwide
- 24/7 Available Support



Crew Excellence

Carefully selected pilots and flight attendants, supported by structured training and continuous monitoring, guarantee operational consistency and a refined onboard experience aligned with your expectations.

- Pilots & Flight Attendants Recruitment
- Dedicated Crew Training Programmes
- Crew Scheduling & Operational Support
- Continuous Competency Monitoring



Discreet, Tailored Owner Experience

Clear financial reporting, disciplined cost control and strategic revenue optimisation protect long-term asset value while ensuring structured and accountable financial governance.

- Customer Service
- Dedicated Point of Contact
- 24/7 Proactive Support
- Discreet and Tailor-Made Service



Financial Transparency & Asset Protection

A dedicated point of contact, proactive 24/7 coordination and personalised service ensure seamless oversight, absolute discretion and thoughtful anticipation of owner and passenger needs.

- Detailed Budgeting and Reporting
- Charter Revenue Optimisation During Idle Periods
- Optimised Operational Cost Control
- Long-Term Asset Value Strategies

SERVICES

Flying With Albinati

Time is your most valuable asset. Our private jet charter services deliver seamless global travel defined by precision, discretion, and complete peace of mind.



Safety Without Compromise

Every flight is conducted within a rigorously controlled safety framework, ensuring confidence, regulatory compliance, and complete operational integrity.

- IS-BAO Stage 2 Certified
- ARGUS Platinum Rated
- NBAA Member
- Fully EASA Compliant
- The Air Charter Association Member
- Dedicated Safety Teams
- Proven Audit History
- Osprey Security Risk Monitoring



Orchestrating Every Journey

Behind every departure lies meticulous planning, real-time coordination and structured operational control designed to ensure punctuality and seamless execution worldwide.

- Optimised Flight Planning
- Real-time Weather & Airspace Monitoring
- Global Fuel Coordination
- International Permits & Coordination
- Comprehensive Ground Handling Services
- 24/7 Operational Control Centre
- Slot & Overflight Management



A Seamless Travel Experience

From departure to arrival, your journey is guided by discretion, personalised attention and responsive coordination designed around your expectations.

- Absolute Discretion
- Personalised Passenger Service
- Immediate Worldwide Response
- 24/7 Proactive Support

25 years experience

in the management of



24/7

in-house Flight Operations,
Customer Service & CAMO
From our headquarters in Geneva

Two AOCs



Swiss



Maltese

140

employees



Major certifications awarded



SERVICES

JETRON SWITZERLAND

Sales & Acquisition - Jetron Switzerland

Jetron Switzerland SA is a business aircraft brokerage and asset advisory house built on the combined expertise of Stefano Albinati and Marian Jancarik in the trade of business aircraft.

Who the Company Is Today

Jetron operates as an independent aircraft brokerage and advisory firm, guiding private and corporate clients through aircraft sales and acquisitions where timing, discretion and judgment are critical. In a market defined by complexity and volatility, transactions require more than negotiation; they require preparation and perspective.

Trust is not positioned as a value, but as a working principle. Many clients return over time, entrusting new projects as their needs evolve. Each mandate is approached with discipline, market awareness, and a clear understanding of long-term asset value. With annual transaction volumes exceeding \$100 million, Jetron remains active across international markets while preserving a measured and selective approach. Integrated within Albinati Aeronautics, Jetron operates with the independence of a brokerage firm while drawing on the operational knowledge and network of an established aviation company.

The Team and Its Culture

Jetron operates through a growing, well-coordinated team, with offices in Geneva (Swiss headquarters), Bratislava, and Prague. These locations serve as commercial and operational hubs, enabling international coverage while preserving proximity to clients.

Roles within the team are clearly defined, while the structure remains flexible. This allows colleagues to support one another when needed and ensures continuity throughout each project. A shared understanding of internal processes enables efficient collaboration while maintaining a personal approach to client relationships.

Client interaction follows a structured workflow. Initial engagement often begins through targeted marketing activity, followed by early qualification managed by the support team. Sales managers then guide the transaction from mandate to completion. This process ensures that objectives, expectations, and constraints are understood from the outset. Jetron's culture is built on ownership and accountability. Team members are encouraged to act with initiative, communicate transparently and remain fully engaged throughout each project. This internal clarity translates into consistency for clients.

The Sales and Acquisition Process

Every transaction at Jetron is approached as an advisory-led process, shaped around the client's objectives and the prevailing market environment. The structure and pace of each project are adapted to its specific characteristics, allowing for flexibility while maintaining clarity and control.

Recommendations are based on in-depth market analysis, current data, and practical experience across a wide range of aircraft types and transaction structures. This enables clients to understand the reasoning behind each decision and to move forward with confidence.

Throughout the entire process, Jetron remains closely involved alongside the client – from the initial discussions and planning through negotiations and the final stages of completion.

By staying present and engaged until all aspects are resolved, the team ensures continuity, clear communication, and a sense of reassurance at every step.

The Year in Review

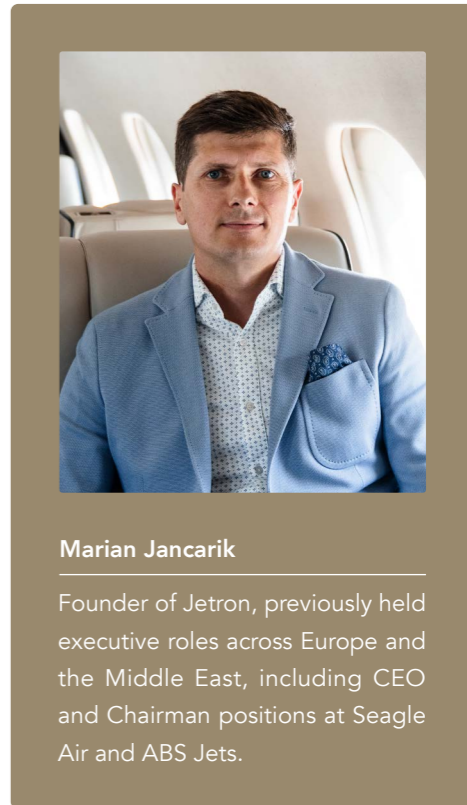
The past year unfolded in a dynamic global climate, requiring agility and careful market observation. Jetron remained active across segments, reinforcing its position in both large-cabin and mid-size markets.

A significant highlight was activity in the large-cabin category, with four Bombardier transactions completed. These included the acquisition of two Global 6000 aircraft and the sale of a Global 5000 and a Challenger 604.

These projects strengthened Jetron's presence in the upper end of the market, where transaction structure and cross-border coordination require heightened precision.

In parallel, the company supported multiple sales and acquisitions across small and mid-cabin aircraft in Europe, maintaining a balanced portfolio across categories.

All transactions carried an international dimension, involving coordination across jurisdictions and regulatory frameworks. During the same period, Jetron expanded its team and inaugurated a new office in Prague, reinforcing its regional footprint.



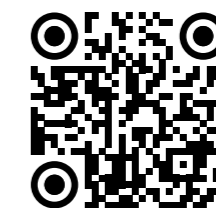
Marian Jancarik

Founder of Jetron, previously held executive roles across Europe and the Middle East, including CEO and Chairman positions at Seagle Air and ABS Jets.

Vision and Perspectives

Today's market rewards preparation and experience. Clients prioritise asset quality and clarity in execution. Jetron's role is to provide structured guidance in an environment where decisions carry long-term implications. The objective is disciplined, well-timed execution grounded in market understanding.

Looking ahead, the company aims to increase annual transaction volume toward the quarter-billion-dollar level through organic growth and selective geographic expansion. "Good decisions in aviation are built on understanding, timing and trust."



AIRCRAFT FOR SALE

CONTENT: COURTESY OF JETRON SWITZERLAND SA

CONTENT & PHOTO: COURTESY OF JETRON SWITZERLAND SA



Falcon 6X, One Year On

One year after entering service, the Falcon 6X has demonstrated its performance and earned the confidence of passengers. Introduced in 2024 as a new chapter in long-range aviation within Albinati's fleet, it is now defined by proven reliability and consistent delivery.

In 2025, the Falcon 6X demonstrated sustained operational stability. Over the past twelve months, it has served 25 countries and 65 airports, highlighting both reach and versatility.

Performance throughout the year has remained consistent, with fuel burn and flight planning accuracy perfectly aligned with Dassault's projections. As the Captain noted, "What stands out most is the consistency. The aircraft behaves exactly as anticipated in every phase of flight."

The Falcon 6X's trailing main gear also contributes to notably smooth landings, while its fly-by-wire architecture, rooted in Dassault's fighter heritage, delivers stability and precision, resulting in handling that is both direct and predictable.

Performance alone does not define the 6X. Its cabin, the widest in its class, continues to be its most immediate distinction. With generous height and width, large windows and refined acoustics, the aircraft creates a sense of openness rarely experienced in ultra-long-range aviation.

The feedback is echoed by the flight attendant: "Passengers frequently remark on the quietness during night sectors and the quality of rest on long missions." This is precisely the type of operation the aircraft was engineered to support.

In 2025, the Falcon 6X became the most flown charter aircraft within Albinati's fleet, reflecting the confidence placed in it by clients. It also marked a significant milestone as the first Falcon 6X to land at Cannes Mandelieu Airport, supported by the aircraft's certified approval and dedicated crew qualifications to operate into technically demanding airports including London City and Gstaad.

These approvals are accompanied by dedicated pilot training, ensuring the highest standards of operational flexibility and reliability. Over the year, the aircraft connected Europe to North and South America, Africa, the Middle East and Asia, including a 10-hour and 29-minute sector from Vienna to Saint Vincent (Grenadines).

Client confidence, consistent performance, and technical precision have positioned the Falcon 6X not simply as a new addition, but as a remarkably adaptable aircraft within our long-range operations.



DISCOVER THE FALCON 6X
AVAILABLE FOR CHARTER



"The 6X was a very pleasant experience. The cabin feels noticeably more spacious, particularly in height - you really sense the difference."

It was also impressively quiet, and we slept well on the night flight. We arrived genuinely rested."

A Private Charter Client



Welcoming a Brand New Pilatus PC-24

Some aircraft extend range. Others expand possibility. With the arrival of an additional new Pilatus PC-24, Albinati Aeronautics enhances its ability to serve destinations where flexibility is essential. Available for charter from March 2026, this super-light jet strengthens our regional reach across Europe, particularly to airports where performance and adaptability matter as much as speed.



Designed with versatility at its core, the PC-24 combines the reliability of two Williams FJ44-4A engines with the precision of the Advanced Cockpit Environment (ACE) built on the Honeywell FMS Guided Visual (FGV) system. With a range of approximately 2,000 nautical miles (3,700 km), it comfortably connects the Franco-Swiss Alpine region to Athens, Casablanca or destinations across Northern Europe.

Among its more distinctive characteristics is its certification to operate from short and even unpaved runways, supported by a robust landing gear, reinforced structure and protection against debris. While rarely required within Europe's structured airport network, this capability reflects its original design philosophy: engineering conceived with a broader operational scope in mind.

The cabin follows the same logic of intelligent design. Accommodating up

to eight passengers, the flat-floor layout creates a practical yet comfortable environment, enhanced by generous natural light through large windows. Flexible seating arrangements adapt easily from focused business travel to relaxed leisure journeys, while a fully enclosed lavatory and a notably generous externally accessible baggage compartment, one of the largest in its class, further reinforce its practicality.

Based in the Geneva area, our PC-24 is ideally positioned to serve a broad and dynamic territory. From mountain resorts to Mediterranean gateways and major European business centres, the aircraft enables direct access with reduced ground transfers and enhanced scheduling flexibility. For charter clients, this means direct and efficient connectivity, with an aircraft well adapted to the operational realities of European airports.

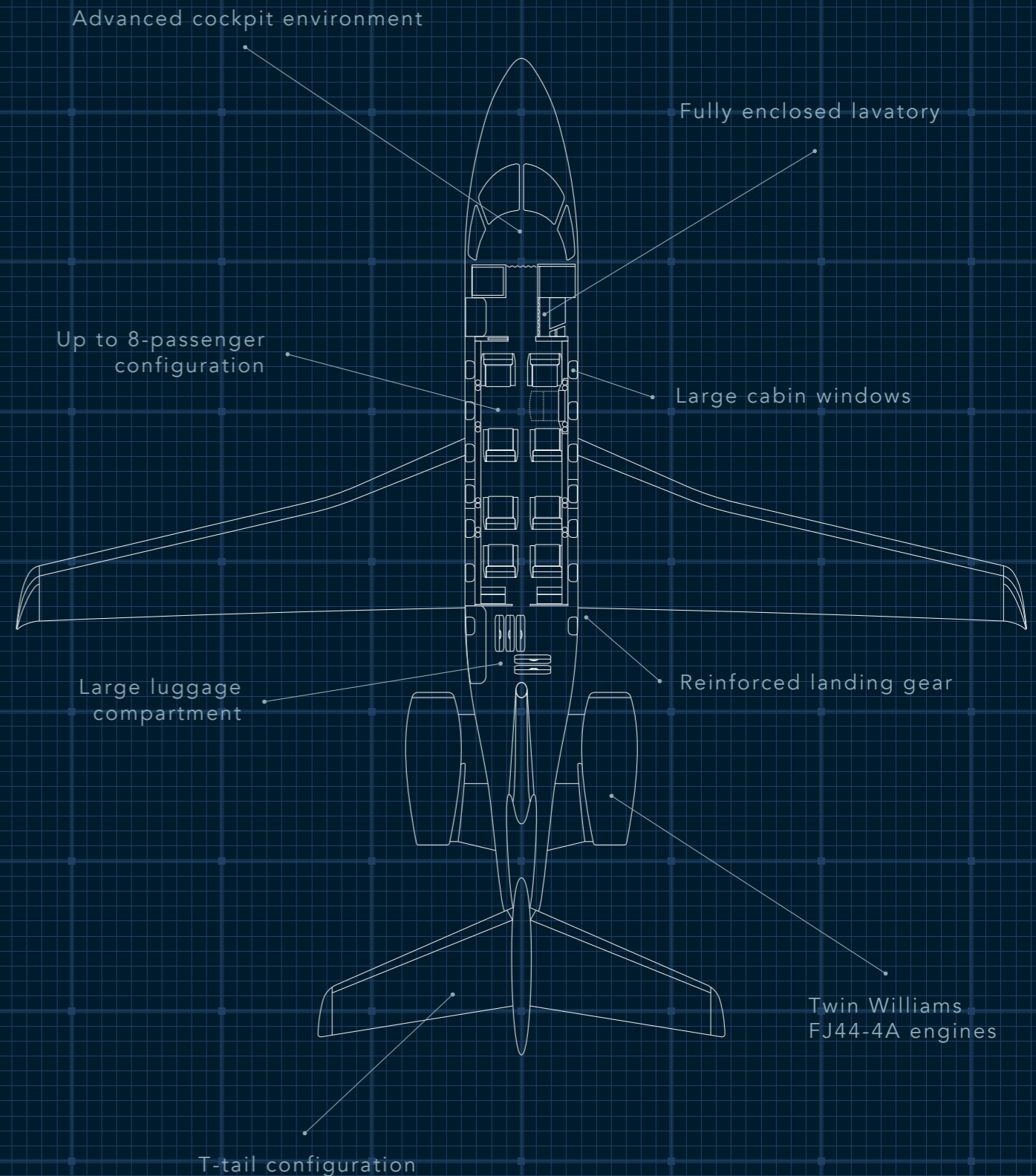
With the PC-24, Albinati Aeronautics broadens not only its fleet, but also its capacity to connect clients directly to where they need and wish to be.



3,700 KM RANGE



8 PASSENGERS



Twin Williams FJ44-4A engines

Welcoming a Brand New Embraer Praetor 600

In spring 2026, Albinati Aeronautics expands its fleet with the addition of a new super-midsize jet: the Praetor 600 available for charter. This latest addition further strengthens the company's charter offering through extended range, advanced technology, and refined cabin comfort.



Powered by two Honeywell HTF7500E engines, the Praetor 600 delivers outstanding performance within the super-midsize segment. Equipped with the advanced Collins Aerospace Pro Line Fusion flight deck and full fly-by-wire controls, the aircraft combines precision handling with high levels of operational efficiency. With a range of approximately 4,000 nautical miles (7,400 km), it is capable of connecting Zurich to destinations such as Dubai, Delhi, and Montreal with exceptional flexibility. Its balanced field performance and high-speed cruise capabilities make it ideally suited to both transcontinental missions and demanding regional operations across Europe and beyond.

Inside, the cabin reflects Embraer's commitment to space and refinement. Designed to accommodate up to nine passengers, the Praetor 600 features a flat-floor layout and a six-foot-tall cabin, creating a generous sense of volume within

the super-midsize segment. Fully berthable seats provide enhanced comfort on longer sectors, while advanced soundproofing contributes to a quiet and productive onboard environment. The cabin is further equipped with high-speed connectivity, generous baggage capacity with in-flight access, and thoughtfully integrated lighting and materials that support both business and leisure travel.

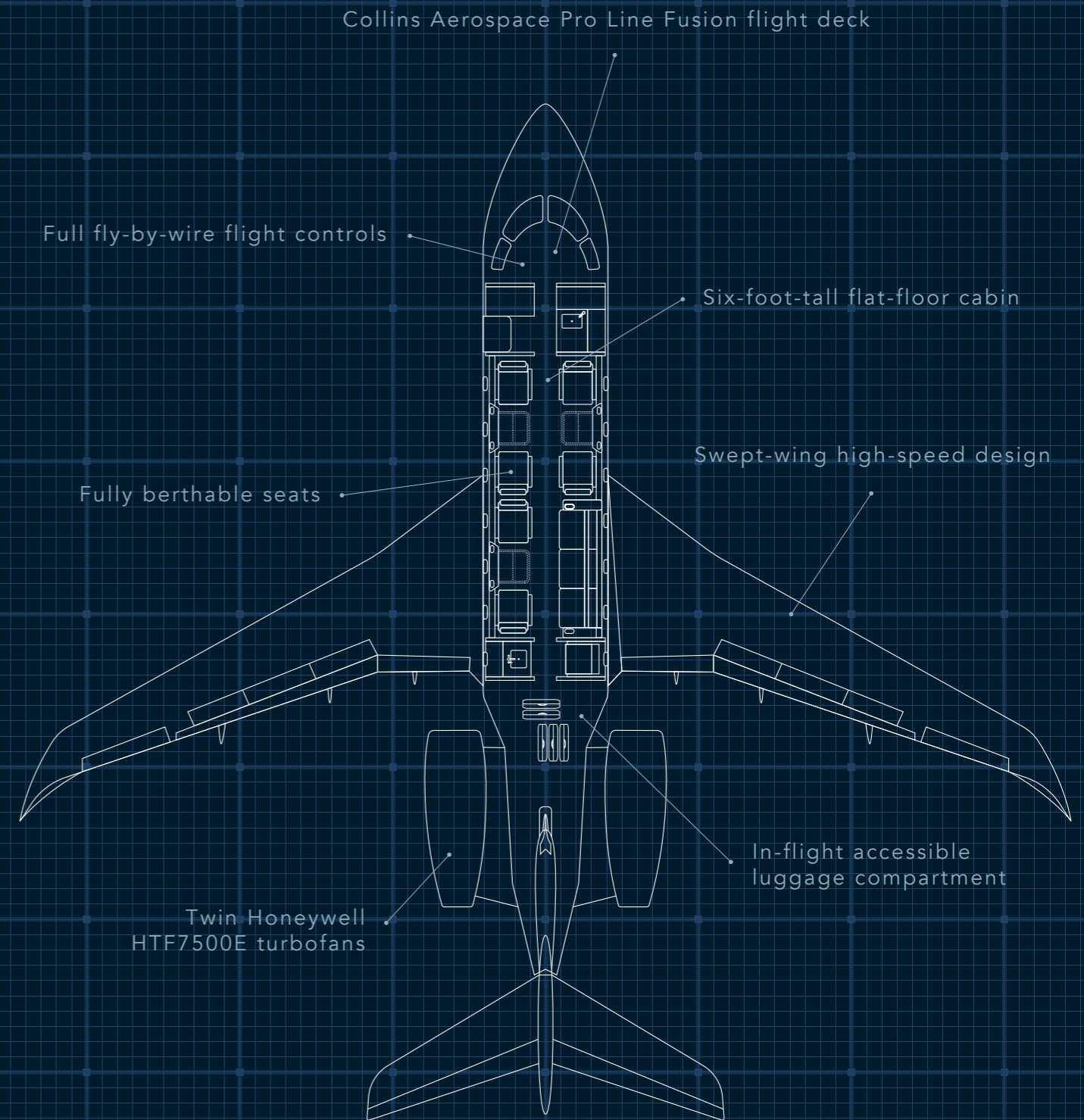
Based in Switzerland, our Praetor 600 is strategically positioned for rapid deployment across key European hubs as well as long-range international destinations. Its combination of range and runway performance enables access to airports with operational constraints while maintaining true intercontinental capability. For charter clients, this translates into flexibility without compromise: the agility of a midsize jet, the reach of a long-range aircraft and the comfort of a premium cabin experience. The addition of the Praetor 600 reinforces Albinati Aeronautics' commercial offering by delivering versatility, efficiency and reliability – essential attributes in today's business aviation environment.



7,400 KM RANGE



9 PASSENGERS



Welcoming Three New Bombardier Globals

In 2025, Albinati Aeronautics continued to consolidate its ultra-long-range strategy with the addition of three Bombardier aircraft: a factory-new Global 6500 delivered in June, followed by two Global 6000s toward year-end, acquired with the assistance of Jetron Switzerland.

The Global 6000 has established itself over time as a stable and dependable reference in its category. With a range of approximately 6,000 nm (11,100 km), a spacious three-zone cabin and the Vision flight deck, it combines proven engineering with operational reliability.

Powered by Rolls-Royce BR710 engines, it remains a balanced platform for demanding intercontinental missions.

The 6000 represents continuity, as it remains the most represented aircraft type within the fleet. It allows predictability in performance and cost structure, an important factor in both private ownership and charter deployment.

The Global 6500 builds on this foundation through refinement. Equipped with Rolls-Royce Pearl engines, it extends range to around 6,600 nm (12,200 km) while improving fuel efficiency and runway performance. Subtle aerodynamic improvements and cabin enhancements optimise the overall experience.

Integrated under Albinati's Maltese AOC, the Global 6500 reflects the renewed confidence of a long-standing client.

Selected for its extended range and refined cabin environment, the aircraft is dedicated primarily to tailored business travel,

connecting over 90% of financial centres with non-stop capability and operational flexibility.

The first Global 6000, also operating under the Maltese AOC, strengthens charter availability within the ultra-long-range segment, supporting a balanced mix of private and commercial operations.

The second 6000, currently undergoing a comprehensive refurbishment at AMAC Aerospace in Basel, illustrates another dimension of fleet strategy: lifecycle optimisation.

The cabin is being fully renewed, with reupholstered seating, updated veneers, refreshed carpeting, and a subtly reconfigured credenza to enhance both functionality and aesthetic harmony. A revised exterior paint scheme completes the transformation.

Together, these three aircraft enhance operational depth, commercial flexibility, and asset resilience. With nine Bombardier aircraft now under management, this growing presence reflects a clear alignment between platform capability and client expectations in the long-range segment.



Bombardier Global 6500, Factory Delivery, July 2025



Bombardier Global 6000, Before Refurbishment, November 2025



Bombardier Global 6000, December 2025



121.500	121.500
116.85	109.50
1454 MPY	AUTO
NEXT PAGE ADPA 199.9	



CRZ EPR	1.51	1.52
N1 SYNC	83.6	83.6
ITT	609	613
N2	84.5	84.6
FF PPH	1360	1380
OIL TEMP	94	95
OIL PRESS	84	86
TOTAL FUEL LBS	12500	

ROUTE	ACT	SEC
FMS1		
CRS	DTG	LEG
101R108.0	120	(DIR)
075° 118	→	SALON
075° 132	→	AGENA
075° 148	→	BODEO
075° 188	→	LUMAS
042° 281	→	LUMAS
037° 310	→	STP

Falcon 8X: Integrating Starlink Connectivity

At the end of 2025, during its scheduled 1C inspection, the Falcon 8X under Albinati Aeronautics' management underwent more than its scheduled base maintenance check. At the owners' request, the downtime became an opportunity to complete a full cabin seat refurbishment alongside the integration of a Starlink system. High-speed connectivity and streaming have become essential components of modern business aviation.

Precision Behind the Integration

The installation was performed at Dassault Aviation Business Services (DABS) in Geneva under a Supplemental Type Certificate (STC) developed by Dassault Falcon Jet in the United States. All aerodynamic and structural studies were conducted during the STC development phase, ahead of its deployment across the Dassault MRO network.

Throughout the project, Albinati's CAMO team ensured continuous oversight, coordinating closely with DABS to align technical execution, regulatory compliance, and operational planning. This collaboration was essential to guarantee that the modification met both certification requirements and the owner's expectations without compromising the aircraft's operational schedule.

While the STC covered both the Falcon 7X and 8X, it had not yet been implemented on a Falcon 8X. This early application required careful adaptation to the 8X architecture. This involved a complete review of routing, structural interfaces, and integration parameters. Technical exchanges with Dassault Aviation's Structure Department in Mérignac ensured that aircraft-specific constraints were properly addressed.

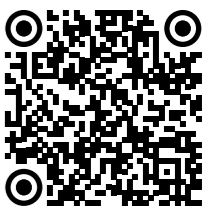
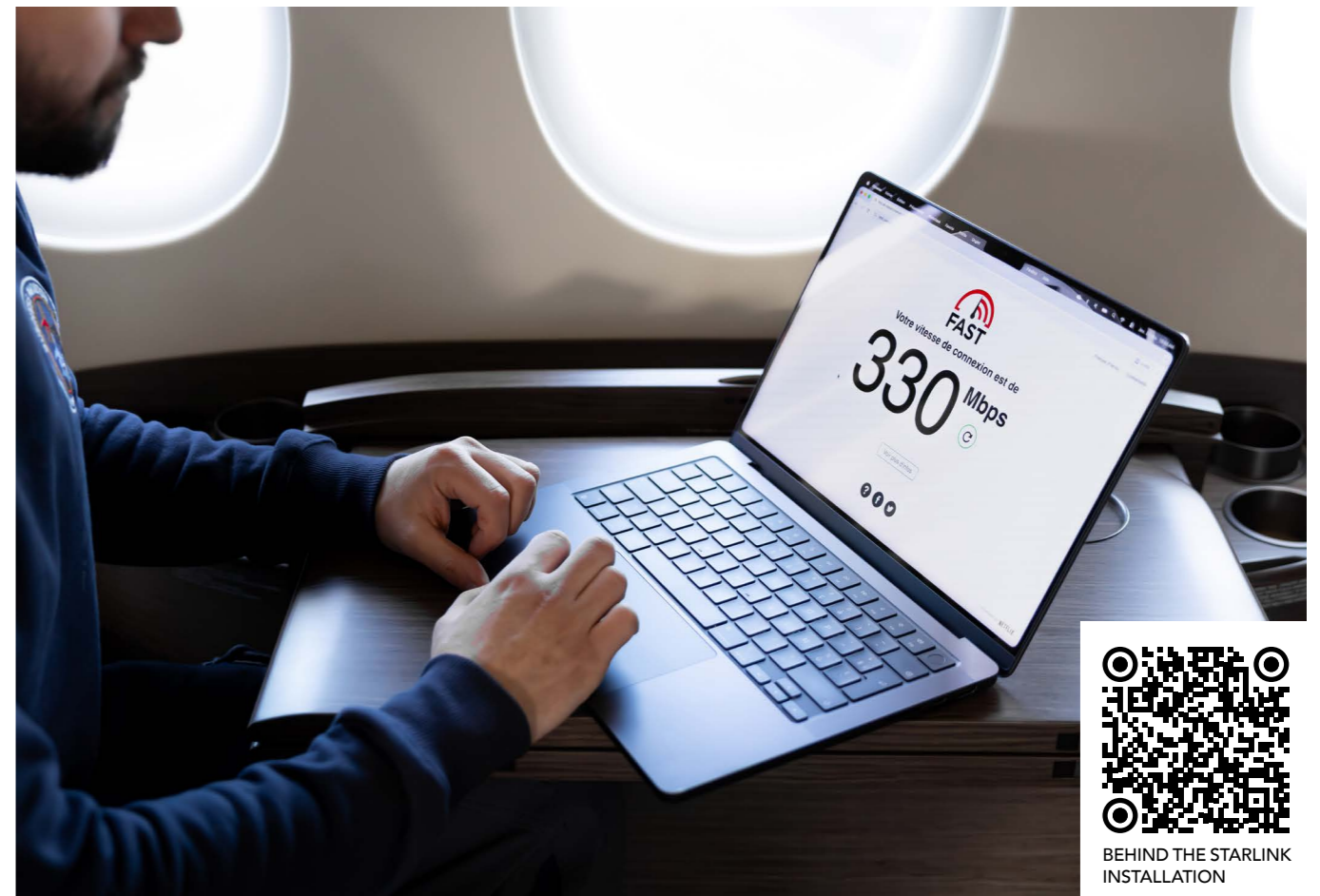
In parallel, similar installations were underway within the Dassault MRO network, allowing valuable feedback and shared experience. At DABS, all technical skills were mobilised, including cabin specialists, mechanics, electricians, sheet-metal experts, painters, and Part 21 engineers, reflecting DABS' fully integrated "one-stop" approach from installation to certification.

The antenna assembly alone required over 1,000 rivets across approximately 1.5 m². A dedicated test flight validated both system performance and the preservation of the Falcon's characteristic cabin quietness.

From Technology to Experience

The combination of seat refurbishment and Starlink integration has significantly elevated the onboard experience. Connectivity has become an increasingly important component of business aviation, reshaping how time is used in flight. Access to high-speed internet at 40,000 feet allows passengers to work, communicate or disconnect according to their needs, while maintaining the comfort expected on board. By enabling more efficient use of time in the air, this evolution supports the core purpose of business aviation: combining comfort with meaningful time optimisation.

CONTENT: COURTESY OF DASSAULT AVIATION BUSINESS SERVICES



BEHIND THE STARLINK
INSTALLATION



PORTFOLIO

One Bond, Two Generations: Mika & Mattis Brageot

In elite sport, longevity is built on discipline and clarity of purpose. The bond between Stefano Albinati and the Brageot family reflects that same enduring standard.



Internationally recognised aerobatic pilot Mika Brageot represents a rare combination of technical mastery and competitive composure. A multiple medallist at French, European and World Championship level, he also established himself among the global elite of the Red Bull Air Race, a discipline where judgement and precision are measured in fractions of a second.

Beyond results, Mika has always approached performance as a structured process: preparation, repetition and accountability. Success, in his view, is built long before competition day. This philosophy resonates naturally with Albinati Aeronautics, where operational discipline and measured execution define daily practice. What connects them is not sponsorship, but shared standards and a belief that excellence is sustained through method rather than momentum.

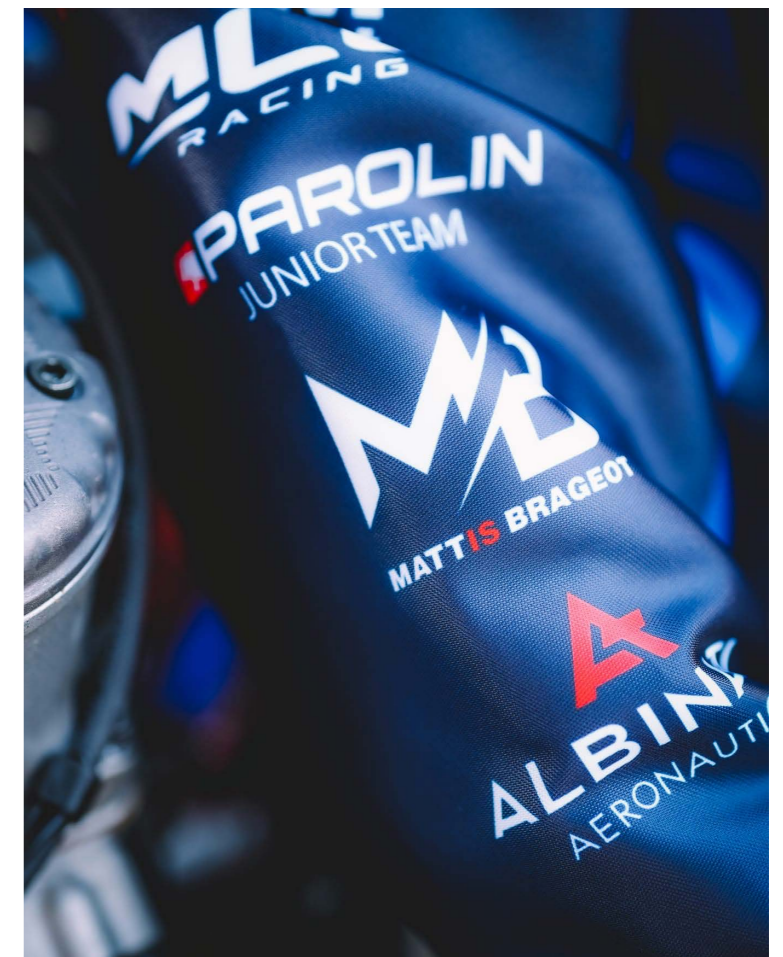
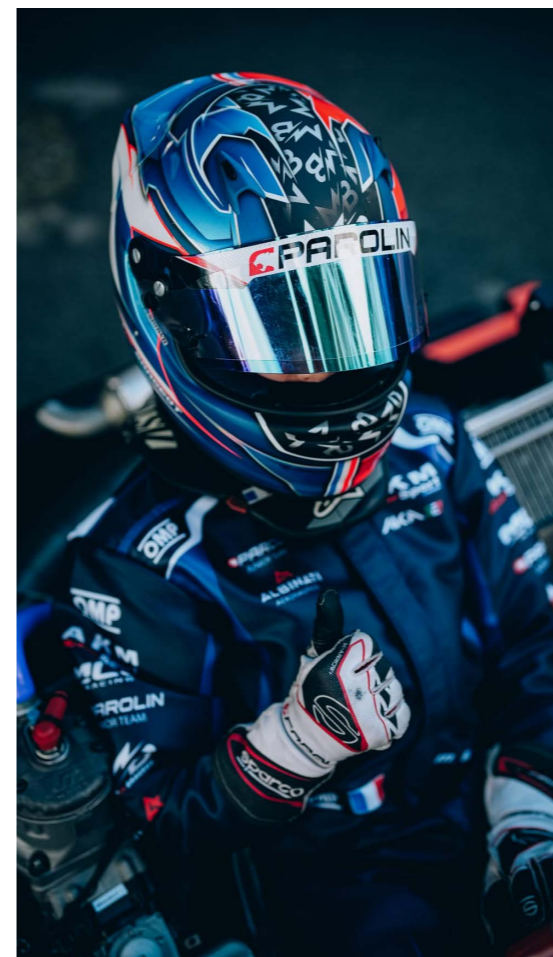
At 11, Mattis Brageot is already progressing within a structured international karting programme. Official driver for Parolin and integrated into AKM Motorsport (Antonelli Motorsport), he competes in a demanding environment where performance is shaped through analysis and consistency.

His development is approached step by step, combining sporting ambition with academic balance, a necessary foundation for long-term progression. Like his father, Mattis understands that results follow structure.

“My goal is to progress at the highest level and move forward step by step,” he says.

In him, the continuity is visible: a new generation shaped by discipline and prepared to build performance over time – values that naturally resonate with Albinati Aeronautics.

CONTENT & PHOTO: COURTESY OF MIKA & MATTIS BRAGEOT



PHOTOS: COURTESY OF MIKA & MATTIS BRAGEOT





An Alpine Setting Shaped by Elegance

The valley itself becomes part of the experience, shaping an atmosphere of harmony and authenticity. The event takes place in close connection with its environment, where landscape, rhythm and tradition contribute to the unique character of polo in Gstaad.

Gstaad Airport, a Discreet Gateway to the Region

Located in Saanen, Gstaad Airport holds a unique place in the region. Originally developed as a military airfield, it has evolved into a vital access point for the valley, while retaining the structure and discipline inherited from its past.

Today, it serves as a practical and efficient gateway to Gstaad, supporting the region's seasonal rhythm and international connections, and reflecting the principles

of business aviation at its best: purposeful, controlled and deeply rooted in operational heritage.

Albinati Aeronautics and Polo: A Long-Standing Relationship

Albinati Aeronautics has long shared a natural affinity with the world of polo in the person of Pierre E. Genecand. Both are rooted in discipline, teamwork, and the pursuit of excellence over time. In 2025, this relationship reached a new milestone as Albinati Aeronautics took on the role of Main Sponsor of the Hublot Polo Gold Cup Gstaad, alongside Hublot, Gstaad Palace, and Kielder Agro Group.

This evolution reflects a shared philosophy rather than a change of direction. From long-standing partner to main sponsor, Albinati's presence at Gstaad is the continuation of a story built on trust, precision, and long-term commitment.

SPOTLIGHT

Team Albinati at the Hublot Polo Gold Cup Gstaad

In Gstaad, the fairy tale occasionally becomes reality. Surrounded by rolling pastures and mountain peaks, the Hublot Polo Gold Cup Gstaad unfolds each summer as one of the most distinguished events on the international polo calendar. Elegance is expressed through simplicity and precision, while tradition lives on through discipline and respect for the sport.

PHOTO: COURTESY OF POLO CLUB GSTAAD - SAANENLAND

President of Polo Club Gstaad



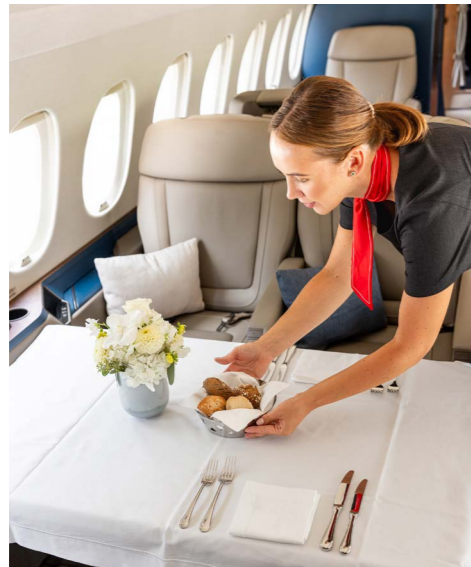
At the heart of the tournament stands Pierre E. Genecand. His vision has shaped the event into what it is today: a competition that honours tradition while embracing modernity. Under his leadership, the Hublot Polo Gold Cup Gstaad has become a reference for elegance, sportsmanship, and respect for the game.

Pierre E. Genecand, President



 **Tournament Highlights**

The tournament opened under unsettled weather conditions, with rainfall on Thursday leading to the cancellation of the qualification matches to preserve the quality of the playing field. On Friday, the traditional parade took place as scheduled, with teams riding through the streets of Gstaad and greeted by residents and visitors alike.



Saturday marked the debut of Team Albinati Aeronautics in the competition. The team delivered a composed and determined performance, securing its place in the final with a closely contested 6–5 victory against Hublot. The day concluded with a successful gala evening, offering a convivial moment that brought together players, partners, and guests.

 **The Albinati Experience**

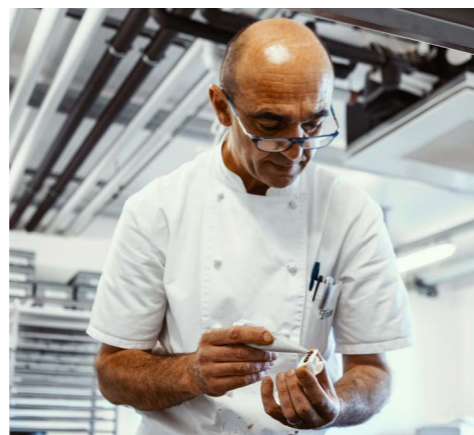
Beyond the competition, Albinati Aeronautics brought its signature approach to hospitality. Within the VIP tent, the atmosphere echoed the experience on board its aircraft, reflecting the brand's DNA: attentive to every detail. Hospitality was conceived as an experience in itself, where comfort, discretion, and human connection took centre stage.

 **Spotlight Tristan**

For one weekend, it felt as though Tristan's chocolate atelier had travelled to the mountains. Beneath the VIP tent, the precision, aromas and gestures of a master chocolatier took shape, offering guests a rare, intimate and deliberate moment of indulgence, deeply rooted in craftsmanship. Tristan's passion for chocolate is expressed in every detail: the selection of ingredients, the balance of flavours, the exactness of each movement. A savoir-faire refined over time, guided by patience and an uncompromising pursuit of quality.

It is precisely this attention to detail and this shared vision of excellence that have brought Albinati Aeronautics and Tristan together for more than 20 years. United by the same standards and the same respect for craft, the collaboration feels natural and enduring. Wanting to recreate the experience found on board its aircraft at the polo grounds, Albinati Aeronautics invited Tristan as a special guest, allowing guests to discover his creations as they would in flight.

Through this encounter, chocolate became more than a tasting moment. It reflected a philosophy Albinati has long embraced: surrounding itself with the very best, and sharing with its guests an experience shaped by mastery, authenticity, and quiet refinement.

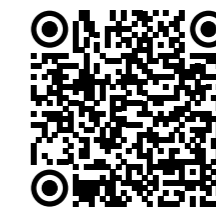


 **On the Field and in the Skies**

Polo and aviation share fundamental values: precision, timing, and elegance of execution. On the field, every movement counts; in the cockpit, every decision matters.

This parallel was embodied by the presence of Albinati-managed Falcon 6X at Gstaad-Saanen Airport. Landing an aircraft of this size on a short alpine runway is a technical achievement reserved for highly trained crews. It stands as a reminder that true excellence lies in preparation, expertise, and confidence.

As the mountains framed the final moments of the tournament, one message resonated clearly: whether on the field or in the skies, excellence is the result of commitment, restraint, and passion.



POLO AFTERMOVIE

"This event perfectly embodies our vision of excellence, precision, and shared passion. It reflects values that guide us every day, both in the air and on the ground."

Stefano Albinati
 Founder and CEO of Albinati Aeronautics



Lugano Airport: International Operations in a Regional Context

Between the lake and the mountains, Lugano Airport operates within a landscape that defines both its limits and its character.

From a Grass Airfield to a Regional Platform

Opened in 1939 as a modest grass airfield serving local needs, Lugano initially handled limited activity with basic infrastructure. The introduction of an asphalt runway in the early 1960s marked a decisive step, enabling more regular operations and accommodating a wider range of aircraft.

Over time, the infrastructure and procedures were progressively refined to meet the growing demands of private and business aviation. Scheduled commercial services were gradually withdrawn, reinforcing



Lugano's role as a specialised regional platform. Its development remained measured and operationally driven.

A Regional Platform Anchored in Local Use

Located between Lake Lugano and the Alpine foothills, the region combines natural beauty with relative geographic isolation from the rest of Switzerland. This contrast between attractiveness and constraint defines the airport's role.

Today, Lugano primarily serves residents of the Ticino region and visitors drawn to its lake and Alpine environment. Activity is driven largely by tourism and locally based aircraft. Rather than operating as a high-volume hub, the airport acts as a point of continuity, ensuring reliable regional access. This balance between accessibility and constraint naturally leads to a more technical operational framework.

Technical Environment and Operational Constraints

Situated between mountainous terrain and the lake, the airport operates with a single runway measuring 1,420 metres. The surrounding topography and approach paths require structured preparation and strict adherence to procedures.

CONTENT & PHOTO: COURTESY OF LUGANO AIRPORT



A Type A qualification is mandatory for all pilots operating into Lugano, reflecting the particularities of its approach paths and operating environment.

Performance calculations, weight management, and meteorological anticipation are integral to routine flight planning, with operational constraints clearly embedded in daily preparation.

Ground Services and Infrastructure

The airport provides full FBO services, including handling, refuelling, secure parking, and facilities for crews and passengers. Its scale enables close coordination between operators and airport services, ensuring continuity and predictable turnaround times.

Traffic Profile and Albinati Presence

Private and business aviation account for around 8,000 movements per year, driven primarily by locally based aircraft and tourism. Activity peaks between spring and autumn, while operations continue steadily throughout the year.

CONTENT: COURTESY OF LUGANO AIRPORT

Within this context, Albinati Aeronautics manages a Falcon 7X based at Lugano, which represents the core of its operational presence at the airport. The aircraft is operated by crews holding advanced Category B, C, and D qualifications, allowing night operations and complex IFR, IGS, and specialised departure procedures within this demanding environment. Beyond this based activity, Albinati also receives and operates charter requests to and from Lugano.

Infrastructure Development and Long-Term Positioning

Lugano Airport continues to evaluate infrastructure adaptations in response to operational needs, including potential hangar extensions and equipment modernisation. Its long-term focus remains on maintaining reliable operations within environmental and geographic constraints rather than increasing traffic volume.



LIFESTYLE

The Park Gstaad, Four Seasons Hotel: A Swiss Icon in Transformation

Gstaad has long embodied a rare balance between heritage and quiet evolution. With its thoughtful transformation managed and overseen by Squirle Capital to deliver a renovated hotel under the Four Seasons brand, the Park Hotel enters a new era, reaffirming its place as one of the Alps' most enduring addresses.

CONTENT & PHOTO: COURTESY OF THE PARK GSTAAD

Reimagining the Park Hotel in Gstaad for a New Generation

Gstaad does not chase trends. While other alpine destinations may have succumbed to spectacle and high-volume tourism, this picturesque village remains a masterclass in collective restraint. It is a place defined by authenticity, discretion, and a refusal to rush. This consistency is not an accident of history, but the result of a community that has famously resisted the urge to over-develop, choosing instead to protect the architectural codes and the quiet pace that define it.

Gstaad manages a rare alpine feat: protecting the legacy of the annual Menuhin Festival for classical music, along with a curated mix of international winter sports, equestrian fixtures, and tennis tournaments that have anchored the social season for decades. Even as it welcomes contemporary additions like the electronic music festival Caprices, slated for a 2026 arrival, the village remains remarkably grounded. While other resorts have diluted their identity through over-commercialisation, Gstaad's longevity stems from a community that has never lost sight of what makes it unique. It is a lesson in how a destination can evolve its appeal without losing its sense of place.

Opened in 1910, the Park Hotel has been part of the village's fabric for more than a hundred years. Across generations, it has served as a discreet backdrop to private gatherings, extended stays and informal encounters that have shaped Gstaad's social and cultural life, from family holidays to moments of reflection away from the public eye. In an age of rapid evolution, the Park Hotel has remained a constant for those who faithfully return year after year. Far from a reinvention for its own sake, the project represents a considered transformation shaped by a shared long-term vision for excellence, preserving its lasting legacy and quiet prestige.

CONTENT: COURTESY OF THE PARK GSTAAD

In a village where such change is approached with caution, renewing the property carries an important duty to preserve what defines it, while securing its prestige and relevance for decades to come.

Preservation as a Guiding Principle

The work at the Park Hotel is not an exercise in overwriting its history. Quite the opposite. The vision is to preserve the qualities that have defined the property since its inception, from its grand scale to its unparalleled privacy.

It is this commitment to continuity that the refurbished hotel will retain hallmarks of its original character, while introducing the fundamentals of light, spatial volume and discretion, alongside the personalised service for which Four Seasons is renowned. Above all, the hotel's relationship with the village, its human scale, and measured presence within the alpine landscape remain integral elements of the project.

When the newly renovated hotel opens its doors, it will offer approximately 75 rooms and suites, including a collection of luxury Penthouse Residences that all retain their familiar yet celebrated character. Reimagining the Park Hotel is ultimately about experience, recognising that modern travellers value more than just visual distinction alone, but how a destination makes them feel.

As Gstaad's first luxury hotel, it is uniquely positioned to offer the rare duality of contemporary refinement set within an untouched alpine sanctuary. The project builds on this foundation with an array of exclusive experiences, from original restaurant and bar concepts to a destination spa and fitness centre, boasting luxurious treatment rooms.

Recognising that expectations continue to evolve, this transformation ensures that the iconic destination remains perfectly in step with the way guests choose to experience the destination today.

The renovation project was conceived as much as an alpine residence as a hotel. In fact, in addition to its guest rooms and suites, the property will include a limited number of branded private residences, reinforcing its long-term, lived-in character. It will be a place designed to support longer stays, multi-generational travel and a slower, more intentional relationship with the mountains. The refurbishment project is managed and overseen by Squircle Capital with interiors led by Joseph Dirand, a Paris-based architect and interior designer known for his rigorous, minimalist approach and for projects ranging from private residences and hotels to luxury retail spaces for fashion houses such as Alaïa and Givenchy. Meanwhile, the architect of record is local firm Jaggi Architects.

A Shared Philosophy of Service

Central to the next chapter is the arrival of Four Seasons, a leading global luxury hospitality company. From alpine retreats to established urban landmarks, Four Seasons' portfolio includes more than 135 destinations worldwide, many of which have transformed landmark buildings while honouring their unique character and heritage. Key to the group's success is a commitment to exceptional guest experiences and a legacy of service excellence.

In Switzerland, the group is already represented by Four Seasons Hotel des Bergues Geneva, reinforcing its familiarity with local expectations. At the Park Hotel, this experience will be applied to a historic alpine property, with a focus on continuity rather than repositioning. Grounded in a shared approach to hospitality, centred on service,

discretion and enduring relationships, rather than on branding alone, the Park Hotel will be no exception. Four Seasons' service culture, shaped by a consistent focus on how people are treated, aligns closely with the values that have long defined the Park Hotel. In a destination such as Gstaad, where privacy is essential and trust is built over time, this philosophy finds a natural and relevant expression.

Looking Ahead with Confidence

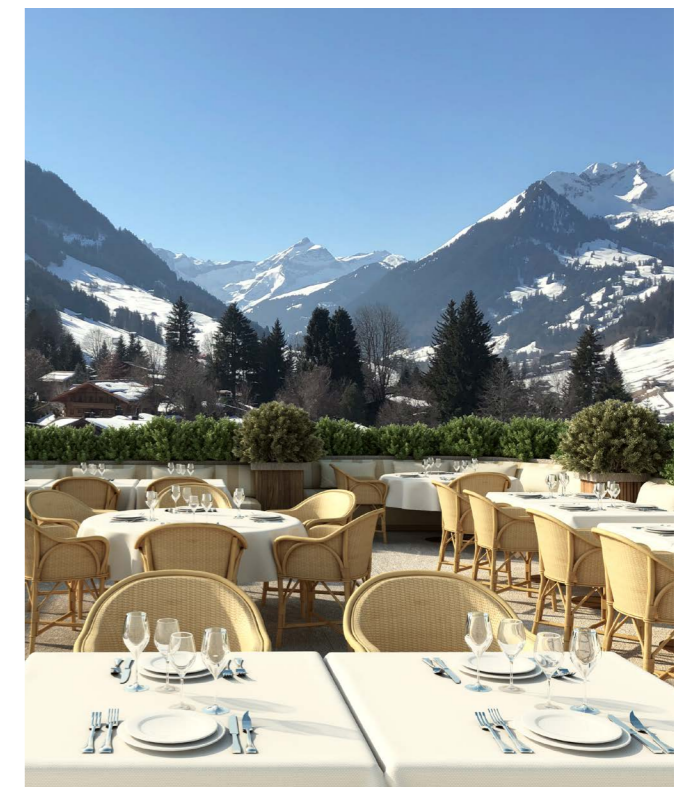
The Park Hotel will reopen as The Park Gstaad, a Four Seasons Hotel in Winter 2026/27. The relaunched property is designed to speak to a new generation of discerning guests and residents, without losing the loyalty of those who have long considered it part of their alpine life.

The building remains deeply anchored in its village, its landscape and its traditions. What changes is not its identity, but its readiness for the future, shaped by evolving lifestyles, longer stays and a desire for places that offer both discretion and depth.

In Gstaad, the mountains endure. So do the places that understand how to evolve alongside them. Park Gstaad's transformation is not a departure from its past, but a continuation of it, carefully considered, respectfully executed and built to last.



CONTENT: COURTESY OF THE PARK GSTAAD



PHOTOS: COURTESY OF THE PARK GSTAAD



PHOTO: COURTESY OF THE PARK GSTAAD

Alaïa Bay: More Than Just a Wave – A Complete Experience

Just minutes from Sion, in the heart of the Swiss Alps, Alaïa Bay is redefining what surfing can be. Here, surfing is not just a sport; it is a complete experience, blending sensation, landscape, and lifestyle. A unique destination where waves meet the alpine world.

From the moment you arrive, the place reveals a singular kind of magic. An azure-blue lagoon set within the alpine landscape, enjoyed from the restaurant terrace. The entire site has been designed to create an atmosphere that immediately invites you to slow down. Whether you are an experienced surfer, a beginner, or simply a curious visitor, Alaïa Bay offers a space to watch, relax, and reconnect.

At the heart of the experience is the wave. Artificial by nature, yet surprisingly natural in its feel, it is powered by cutting-edge

technology that delivers precise and adaptable surf conditions. Sessions are designed to suit all levels, ensuring an experience that is both safe and progressive. Beginners can discover surfing in a controlled environment, while experienced surfers enjoy ideal consistency to refine their technique, flow, and style.

But Alaïa Bay is not limited to the water. The experience continues on land, particularly at the Twin Fin restaurant, which overlooks the lagoon and offers a relaxed setting to share a meal or a drink between sessions.



PHOTO: COURTESY OF MIKEWOLF.COM

CONTENT: COURTESY OF ALAÏA BAY



PHOTO: COURTESY OF MIKEWOLF.COM

CONTENT: COURTESY OF ALAÏA BAY

A regular program of afterworks, DJ sets, and cultural activations turns the venue into a true living space, frequented by both locals and visiting guests.

The experience is further enhanced by an on-site surf shop. Considered one of the most complete in Switzerland, it brings together a selection of surf brands from around the world. More than just a store, it is a place for advice and discovery, designed to extend the surf experience far beyond the lagoon.

What truly defines Alaïa Bay is its spirit. A strong sense of community runs through the experience, carried by attentive teams who guide, encourage, and connect people. The atmosphere is warm and inclusive, naturally fostering enjoyment, progression, and human connection.

By reimagining surfing as an accessible, sustainable, and immersive experience, Alaïa Bay stands out as a destination in its own right. You come for the waves, but you stay for the atmosphere, the energy, and that feeling of escape. A place where time slows down and everything aligns with rhythm of the water, right in the heart of the Alps.

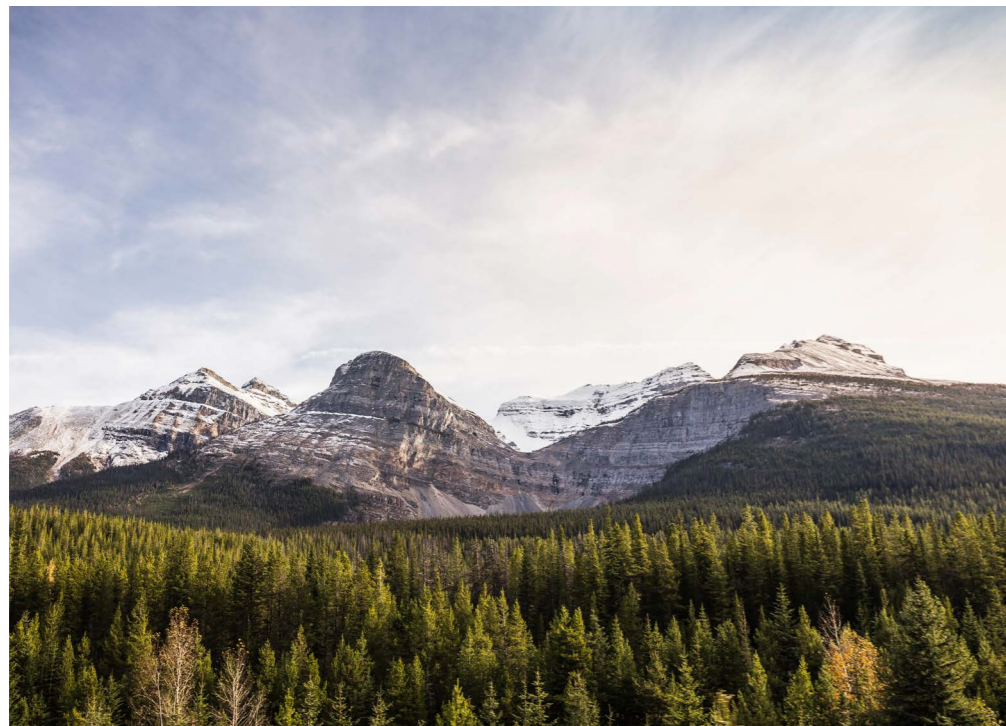


ALAÏA BAY



Business Aviation and Climate Awareness

In recent years, climate considerations have become an integral part of the aviation conversation, including within business aviation. Across the sector, environmental impact is increasingly documented within existing operational constraints.



According to estimates published by the International Civil Aviation Organization (ICAO), the United Nations body responsible for international civil aviation standards, aviation accounts for roughly 2–2.5% of global CO₂ emissions. This estimate serves as a reference point for understanding aviation's overall contribution.

Within this overall estimate, business aviation is generally reported to represent around 2–4% of total aviation emissions, reflecting a limited share in volume while remaining part of the sector's shared responsibility.

In this context, the sector is increasingly structuring its approach around measurement, operational options and progressive implementation.

Existing Options: Practical, Uneven, Developing

Sustainable Aviation Fuel

Sustainable Aviation Fuel (SAF) is technically compatible with current aircraft and engines without requiring aircraft modification. Availability remains limited, with access

dependent on local supply infrastructure and airport-specific conditions. Supply remains uneven and may not be consistently available across all locations, including at certain major business aviation hubs such as Geneva. At sector level, SAF still accounts for only a marginal share of overall aviation fuel use, and access remains concentrated at a limited number of airports.

Costs typically range from roughly two to five times those of conventional jet fuel, which structurally limits large-scale adoption in current market conditions.

When available, SAF use is determined by explicit client request, with blending levels defined by local supply conditions. At Albinati, SAF is proposed to clients whenever accessible, with information provided on availability and cost implications.

Emissions Reporting

CO₂ documentation provides traceability based on recognised methodologies, establishing a structured baseline through the consistent recording of fuel consumption, distance and core flight data. While such reporting does not in itself reduce emissions, it creates a factual framework for understanding operational impact and identifying potential areas for efficiency improvement, within acknowledged methodological limits.

At Albinati, an internal reporting system enables the generation of precise CO₂ emissions reports upon request. This ensures consistent documentation over time and supports transparent, data-based analysis of operational patterns.

Collective Responsibility Across the Sector

Responsibility is shared across the ecosystem. Aircraft manufacturers, regulators, fuel suppliers, operators and clients influence outcomes through design, infrastructure, operational decisions and travel demand.

Manufacturers contribute through aircraft efficiency and technological evolution, while fleet renewal improves operational efficiency over time.

At operator level, modern fleets operated in accordance with current regulatory and operational standards contribute to incremental efficiency gains within existing technical frameworks.

Fuel suppliers influence availability and infrastructure development. Operators manage implementation and operational efficiency where options exist. The application of available options depends on client choice, within these constraints.

Roles differ, yet responsibility spans the full chain.

Business aviation operates within an evolving technical and regulatory environment. Further progress will depend in part on technological developments under study across the industry. Advances in propulsion concepts, sustainable fuel production pathways, aircraft design optimisation and digital performance management systems are being explored.

The trajectory remains gradual and structured, shaped by technical feasibility and regulatory frameworks.

AIRCRAFT

Global 8000 – The World’s Fastest Civilian Aircraft Since Concorde

When Bombardier speaks about the Global 8000, it does so less as a launch and more as the arrival of a new reference point. In December 2025, the aircraft entered service with its first delivery, marking the moment where a long development arc became an operational reality.



Very high cruise speed

Near-supersonic cruise (up to Mach 0.95), reducing total travel time



Low cabin altitude

Around 2,690 ft at 41,000 ft, reducing fatigue on long missions

A New Chapter in Long-Range Aviation

At the heart of the Global 8000 lies an unusually direct promise: to combine the reach of an ultra-long-range jet with near-supersonic speed. Positioned as the fastest civil aircraft since Concorde, fifty years after its first commercial flight, it reaches Mach 0.95 and offers a range of 8,000 nautical miles (14,800 km). For owners and operators, those numbers matter not as trophies, but as possibilities: fewer compromises between distance, schedule, and comfort.

Performance That Changes Missions

Bombardier defines the aircraft through a simple idea: more city pairs, nonstop. A practical form of luxury built on continuity and efficiency. This vision is reinforced by the programme’s maturity, with certification by Transport Canada in November 2025, validation by the U.S. Federal Aviation Administration in December 2025, and full approval from the European Union Aviation Safety Agency in January 2026.

Engineering Behind the Numbers

An advanced wing with leading-edge slats underpins the Global 8000’s access profile,

with Bombardier claiming access to up to 30% more airports, representing over 2,000 additional destinations compared with its closest rival. Published data further cites a maximum cruise altitude of 51,000 feet and a capacity of up to 19 passengers.

Cabin as a Living Space

A true four-zone cabin, complemented by a dedicated crew rest area, allows work, dining, relaxation, and rest to coexist on long missions. Passenger wellbeing is reinforced by Pūr Air filtration, Soleil circadian lighting and a notably low cabin altitude of approximately 2,690 feet at 41,000 feet cruise, helping reduce fatigue on ultra-long-range flights.

What It Means for Owners and Operators

The Global 8000 brings speed, range, access, and cabin comfort into a single, coherent vision of modern business aviation. It is an aircraft designed not to impress through superlatives, but to quietly extend what is operationally possible.

PHOTO: COURTESY OF BOMBARDIER INC.





Falcon 10X – An Aircraft Designed from the Ground Up as an Environment

The Falcon 10X was designed entirely from scratch by Dassault Aviation, as a new generation business jet built around a clean-sheet architecture, optimized aerodynamics and major technological innovations. This freedom of design is not expressed only in how the aircraft flies, but also in how it is experienced on board. Technology here is not an end in itself – it is the foundation that makes innovation in comfort possible.

10X



P

With the largest cabin cross-section ever offered in a purpose-built business jet in its class, the Falcon 10X creates a sense of volume that immediately changes how life on board is imagined. This is not simply a bigger cabin; it is a new way of thinking about space – made possible by engineering choices that place comfort, flexibility and human experience at the centre of the aircraft's design.

Designed to Fly Differently

Rather than adding new systems to an existing platform, Dassault designed the Falcon 10X around a digital-first philosophy. At its core, the Advanced NeXus flight deck and the FalconEye Combined Vision System work as a single environment: NeXus organises flight data into clear, intuitive displays that support decision-making, while FalconEye extends vision beyond natural limits by combining synthetic and enhanced imagery. Together, they reduce workload, improve situational awareness in darkness or poor weather, and allow more reliable arrivals and greater access to demanding airports – an essential advantage for an aircraft built to connect distant regions without compromise.

This environment is complemented by Smart Throttle, which automatically manages engine power during critical

phases of flight. Working alongside the new-generation Digital Flight Control System, it brings smoother, more precise energy management – particularly important on long missions, where stability and consistency define performance more than raw speed.

The airframe design of the Falcon 10X features entirely new wings – thin in profile yet exceptionally strong – combining high sweep and high aspect ratio for efficiency at both high and low speeds. Built with advanced carbon-fiber technology, drawn from Dassault's long experience with fighter aircraft such as the Rafale, they deliver strength without excess weight.

Paired with the most advanced high-lift system ever fitted to a Falcon, using large flaps and four leading-edge slats, the 10X remains stable and controlled at low speeds. This allows an aircraft designed for ultra-long range and very high speed to operate safely from shorter, more constrained runways – expanding access without sacrificing performance. The aircraft is powered by the Rolls-Royce Pearl 10X engines, developed under the Advance2 program. They deliver high thrust with lower fuel consumption and reduced noise. The result is not just better numbers, but longer missions with fewer technical constraints and greater operational flexibility.

PHOTO: COURTESY OF DASSAULT AVIATION

Where many aircraft showcase technology as an end in itself, the Falcon 10X uses it as a means: to simplify decisions, stabilize operations and expand what is realistically possible.

2.77 m Cabin Width
The widest cabin in its class, offering unparalleled comfort

7,500 nm (13,890 km) Range
Nonstop connections between all major international destinations

Max 19 Passengers
Spacious and flexible layout for business and private travel

Living at Altitude

With the largest cabin ever designed for a purpose-built business jet – 2.77 m wide – the Falcon 10X creates a sense of volume that immediately changes the experience. Rather than delivering a fixed interior, Dassault designed the 10X cabin as an open architectural platform meant to be shaped around the owner’s lifestyle. The wide fuselage allows up to four distinct living zones, but these zones are not predefined rooms – they are adaptable environments.

Its modular construction allows owners to define not just layouts, but proportions. Zone lengths can be adjusted, functions rethought. One aircraft may prioritize productivity, with an expanded dining and conference area. Another may become a flying residence, with a private stateroom, a true queen-size bed, or a master suite with a stand-up shower. Entertainment zones with large-screen displays can coexist with quiet areas for rest or work.

Where most cabins offer variations of the same idea, the Falcon 10X allows entirely

different ways of living on board. It is best understood not as a vehicle, but as an environment – one that adapts to the owner rather than asking the owner to adapt to it.

Behind this freedom lies a high level of engineering. Environmental systems manage air quality, humidity, and temperature to enhance comfort and reduce fatigue on long missions. Pressurization is optimized to ease the physiological impact of extended flight, while adaptive lighting aligns with the body’s natural rhythm. None of these elements are decorative, they are integral to how the cabin is experienced.

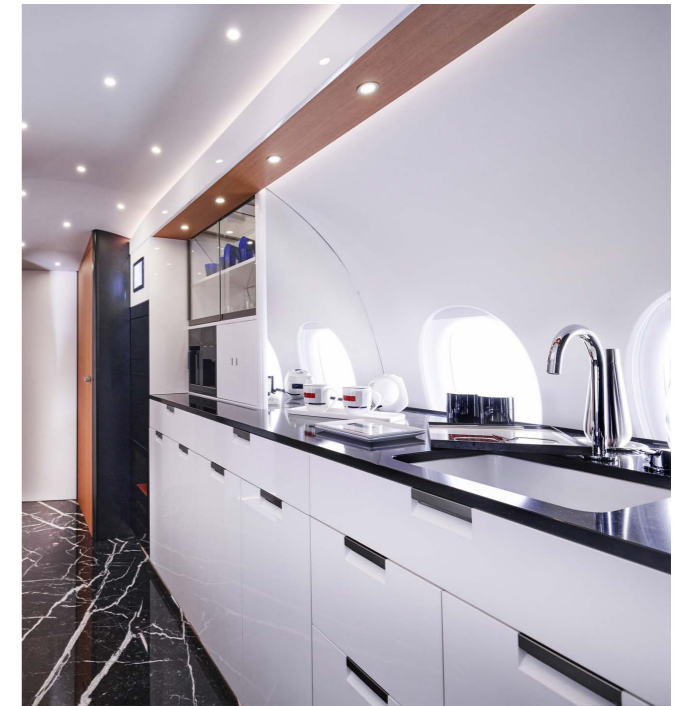
Large windows bring natural light deep into the cabin, while advanced insulation and aerodynamic refinement reduce noise, turning long flights into calm, continuous experiences rather than segmented journeys.

Even storage reflects this philosophy. The largest baggage compartment in its class is accessible in flight, allowing passengers to move between travel and living without interruption.

The Falcon 10X does not aim to impress through excess. It proposes something rarer: space that works, technology that disappears into use, and an aircraft that becomes a personal place in the sky rather than a predefined product.

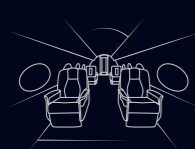


FALCON 10X
PRESENTATION

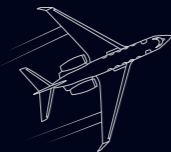


Gulfstream G400 – Where Range Meets Versatility

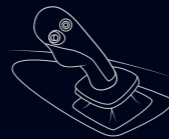
In the evolving landscape of business aviation, the Gulfstream G400 stands out as a large-cabin, long-range jet positioned between the mid-size and ultra-long-range categories, combining performance, comfort and advanced systems in a way few aircraft in its class can match. Designed to bridge continents without frequent stops, it offers a flexible and capable solution for travellers who demand both reach and refinement.



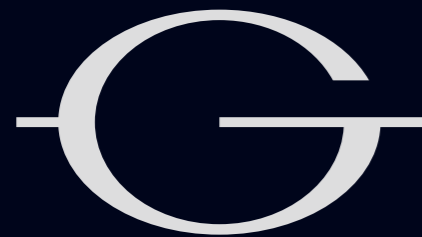
Lowest Cabin Altitude
Around 3,255 ft (0.992 km)
at 41,000 ft (12.5 km)



Farthest Fastest in Class
4,200 nm (7,780 km) range,
0.90 maximum Mach speed



Symmetry Flight Deck™
Advanced avionics with
active control sidesticks



A Jet for Today's Global Journeys

The G400 is part of Gulfstream's next generation of business aircraft, built around a wide cabin that rivals larger class jets while maintaining efficiency and range. With a theoretical maximum range of about 4,200 nautical miles (7,780 km) at long-range cruise speeds, it can connect major global city pairs nonstop – for example, from Geneva to New York or Dubai to London – without refuelling, making it a compelling choice for intercontinental travel.

Powered by twin Pratt & Whitney Canada PW812GA turbofan engines, the G400 also offers strong cruise performance and operational flexibility, supporting both high-speed and long-distance missions while keeping fuel efficiency and noise reduction in focus.

Spacious Cabin, Thoughtful Flexibility

What sets the G400 apart is the balance it achieves between reach and onboard experience. Its spacious cabin offers generous proportions and flexible living areas that can be configured for work, rest or dining, accommodating up to 12

passengers. Ten panoramic oval windows flood the interior with natural light, while advanced environmental systems supply 100% fresh air and maintain the lowest cabin altitudes in its class, which helps reduce fatigue on long flights.

Technology that Supports the Journey

The Gulfstream Symmetry Flight Deck anchors the cockpit, enhancing safety and situational awareness while reducing pilot workload. Together with advanced predictive systems, it supports the smooth, reliable operations expected of a modern Gulfstream.

A Jet That Balances Performance and Comfort

In an era where business travel must be both efficient and humane, the Gulfstream G400 brings together range, speed, cabin comfort and advanced technology into a coherent package. It is a jet that does more than reach distant destinations: it redefines what intercontinental connectivity can feel like – seamless, spacious and distinctly purposeful.

PHOTO: COURTESY OF GULFSTREAM AEROSPACE CORPORATION



ENGAGEMENT



Creating Change: Renata Jacobs' Mission for Education and Hope

For decades, Renata Jacobs has been closely connected to South America, and particularly to Argentina, driven by a clear mission: to create lasting change through education and to give a voice to communities that are often overlooked. Her engagement has always been hands-on, long-term, and rooted in deep respect for local realities.



In the 1990s, the Zurich-born philanthropist founded an educational initiative for the children of Gauchos living on remote Argentine ranches. Through years of commitment and partnership, this initiative became a powerful example of how continuity and trust can lead to enduring impact. Several of the children supported through this program not only completed their schooling successfully but went on to pursue university studies – a tangible reflection of what long-term educational investment can achieve.

Building on this experience, Renata Jacobs sought to respond to new and urgent needs. This path led her to the outskirts of Buenos Aires and to the families of the Cartoneros,

waste collectors whose children often grow up in conditions marked by poverty and uncertainty. From this commitment, Fundación Cartoneros y sus Chicos was born.

The Foundation

Founded more than thirteen years ago in Maquinista Savio, Buenos Aires, Argentina, the Foundation works to ensure that children and young people are not defined by their circumstances but are supported in building futures through education, care and dignity. What began as a personal initiative has grown into a long-term educational project that accompanies children and adolescents throughout their learning journeys.

CONTENT & PHOTO: COURTESY OF FUNDACIÓN CARTONEROS Y SUS CHICOS

CONTENT & PHOTO: COURTESY OF FUNDACIÓN CARTONEROS Y SUS CHICOS

The Foundation's work is rooted in closeness and continuity. Education here goes beyond academic content – it is about building confidence, discovering abilities and nurturing the belief that a different future is possible. Families, volunteers and long-term partners are an integral part of this ecosystem.

The Foundation is shaped by close collaboration with its surrounding environment. It provides a consistent framework that connects children, families, volunteers and partners around shared responsibilities and mutual support. The initiative draws its strength from this collaborative approach, ensuring that educational support extends beyond the classroom and into everyday life.

Impact Today

In 2025, Fundación Cartoneros y sus Chicos supported 285 children and adolescents between the ages of 6 and 20. Through educational support, early literacy programs, youth leadership initiatives and access to healthy nutrition, the Foundation helps children remain in school, progress academically and imagine futures with real opportunities. What guides the Foundation is a belief expressed succinctly in the words:

"It always seems impossible until it's done."

Nelson Mandela
A timeless voice for justice and humanity

This conviction is reflected in its daily work – small, consistent steps, taken over time, can create lasting change. In this spirit of long-term commitment, precision and responsibility, Fundación Cartoneros y sus Chicos shares with Albinati Aeronautics the belief that meaningful impact is built over time – through consistency, care and a clear sense of purpose.



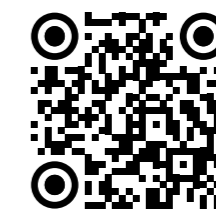
Renata Jacobs is the founder of Fundación Cartoneros y sus Chicos. A Zurich-born philanthropist with decades of experience in educational and social initiatives across South America, she focuses on long-term, sustainable solutions rooted in dignity and partnership.

Renata Jacobs, Founder

With Thanks & How to Support

Fundación Cartoneros y sus Chicos is deeply grateful to Albinati Aeronautics for giving visibility to its work and for sharing values that place long-term commitment, responsibility and human impact at the center.

The Foundation's activities are made possible through private donations and a fundraising gala evening held every two years. Those who wish to support our work can find all information about our work and explore opportunities to donate:



www.cartoneros.ch
Cartoneros y sus Chicos
c/o Jacobs Foundation
Seefeldquai 17,
8008 Zurich, Switzerland

SUPPORTING THE FOUNDATION

Passion Schneesport Foundation: Investing in Snow Sports Talent

Supporting Switzerland's next snow sports generation, the Passion Schneesport Foundation reflects a shared belief in continuity, commitment, and responsibility for the future of Swiss snow sports. Built on passion and a long-term vision, it creates the right conditions for young talent to grow, supported by a strong community that believes in staying engaged over time.

Switzerland's current standing as a leading snow sports nation is a point of pride, yet maintaining this success requires a dedicated commitment to the next generation.

The Passion Schneesport Foundation was established in 2015 to ensure that financial barriers do not hold back talented young athletes from achieving their full potential.

By promoting equal opportunities across all 11 Swiss-Ski disciplines, the foundation provides a bridge to the elite level. Since its inception, approximately 470 athletes have received long-term funding, with many already established in the World Cup. For the 2025/26 season, the foundation has allocated CHF 870,050 to 151 individual athletes and an additional CHF 880,000 to 18 youth development projects.

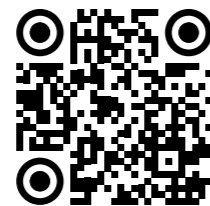
"If we fail to support our young talent, we will lose our future winners."

Urs Wietlisbach
Chairman of the Foundation Board

"For many talented individuals and their families, snow sports – an important part of Swiss cultural heritage – are becoming increasingly unaffordable".

The foundation thrives on a community of dedicated supporters. "We are happy and proud to count many highly respected personalities among our patrons, who support young snow sports talent with great passion", says Vice President Annalisa Gerber.

Patrons enjoy privileged access to special snow sports experiences and close encounters with athletes. Ambassadors holding 23 Olympic and 45 World Championship medals help secure further funding. The newest member is Franjo von Allmen, who was supported by the foundation until 2023. "My family and I are extremely grateful", says the 2025 downhill world champion. "Without their support, my rise to the top would hardly have been possible". At the 2026 Winter Olympic Games, the 24-year-old Bernese skier won three gold medals, becoming Switzerland's most successful alpine skier in Olympic history.



BECOME A PATRON



Didier Cuche: Foundation Board member and ambassador, four-time Downhill World Cup Champion



Franjo von Allmen: Once supported by Passion Schneesport, now Olympic and World Downhill Champion

CONTENT: COURTESY OF PASSION SCHNEESPORT FOUNDATION

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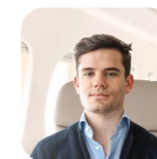
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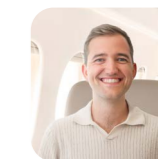
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LIFELINE
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Contributors: Jetron Switzerland SA; Dassault Aviation Business Services SA; Mika & Mattis Brageot; Lugano Airport SA; Polo Club Gstaad-Saanenland; Four Seasons Park Hotel Gstaad; Alaïa Bay; Passion Schneesport Foundation; Fundación Cartoneros y Sus Chicos. With additional contributions from the Albinati Aeronautics SA team.



Photographers: Timo ROUILLON, Adrien VINCI, Aymeric VIOLLAND, Anton NORGAARD

General Industry and Editorial Sources: Dassault Aviation; Pilatus Aircraft Ltd; Embraer Executive Jets; Bombardier Inc.; Gulfstream Aerospace Corporation; International Civil Aviation Organization; International Air Transport Association; European Union Aviation Safety Agency; European Business Aviation Association; National Business Aviation Association; WingX; Aviation International News; Business Air News.

The above-mentioned institutions and companies are referenced as information sources only and are not affiliated with or endorsing this publication.

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